Members’ Annual General Meeting

Saturday 21 October 2017
Swindon

Every member has a vote – here are your papers and voting forms

Please use this opportunity to vote by Friday 13 October 2017
Dear members

It is with great pleasure that I extend a warm invitation to this year’s National Trust AGM. As usual you can attend in person or online via our live broadcast. At the meeting the Director-General, Helen Ghosh, and I will report on the successes and challenges of the last year before opening up the debate to you. As regular AGM attenders will know, I like to provide as much opportunity as possible for members’ questions and for general discussion. This year will be no different.

We will also debate the two members’ resolutions that have been submitted and which are described over the following pages. You can vote on the resolutions in advance of the AGM or at the meeting itself. Votes for candidates standing for the National Trust Council must be cast in advance of the meeting. The following pages explain all the voting arrangements.

You may like to look at the 2016/17 Annual Report and Financial Statements and the Impact Review ahead of the meeting. These are online at www.nationaltrust.org.uk/financial-statements

I look forward to seeing you in October and to hearing your views and opinions about all things National Trust.

Tim Parker Chair

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The AGM will be held at 10.30am on Saturday 21 October 2017 at STEAM, the Museum of the Great Western Railway, Swindon

Agenda
• Welcome and introduction from the Chair
• Approval of the minutes of the Annual General Meeting held on Saturday 22 October 2016*
• Adoption of the Annual Report and Financial Statements for 2016/17*
• Resolution to appoint KPMG LLP as external auditor to the National Trust for the period until the next Annual General Meeting**
• Result of the ballot for the election of Council members
• Members’ resolution about the A303 at Stonehenge
• Members’ resolution for a cessation of trail hunting, exempt hunting and hound exercise

Paul Boniface  The Secretary

* The minutes and Annual Report and Financial Statements will be available at the meeting. Copies are also available in advance. See right for contact details.
** The Board of Trustees re-tendered the Trust’s external audit contract this year. A short-list of four major audit firms was invited to set out their proposals to act as external auditors. These proposals were reviewed by the Trust’s Audit Committee in July 2017 and a recommendation was made by the Audit Committee to the Board to appoint KPMG LLP. This recommendation was accepted by the Board. The performance of the external auditor will be monitored annually by the Audit Committee on behalf of the Board.


Pre-registration
It helps us to know in advance if you are planning to join us. You can register to attend the AGM in two ways:
• By telling us when you vote online or on the voting form.
• By emailing us – see below for contact details.

The day
Doors open at 9.30am for registration and refreshments. The event will start at 10.30am and we hope to finish by approximately 3.00pm.

Bring your card
Please remember to bring your membership card with you.

Filming
By attending the meeting, members consent to being filmed and/or photographed for National Trust purposes.

Access information
The venue is equipped to welcome members with special access requirements. An induction loop will be available in the main auditorium. Assistance dogs are welcome inside the venue. Pets are not permitted. Please contact us if you require a sign language interpreter or have any other requirements.

See and hear it all online
If you can’t join us in person, why not join us online? The event will be broadcast live on the internet at www.nationaltrust.org.uk/agm

Contact us
To get in touch about the AGM, or to request more information about attending the event, please contact: The Secretary, National Trust, Heelis, Kemble Drive, Swindon SN2 2NA
agm@nationaltrust.org.uk or telephone 01793 817663

For the Annual Report and Financial Statements and the Impact Review
www.nationaltrust.org.uk/features/annual-reports

For all other event information and the webcast
www.nationaltrust.org.uk/agm
Our finances

These two pages provide a summary of the National Trust’s income and expenditure in the 2016/17 financial year.

Where our money comes from

<table>
<thead>
<tr>
<th>Source</th>
<th>2016/17</th>
<th>2015/16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership</td>
<td>£200.7m</td>
<td>£178.1m</td>
</tr>
<tr>
<td>Enterprise and renewables</td>
<td>£72.9m</td>
<td>£71.5m</td>
</tr>
<tr>
<td>Catering</td>
<td>£70.9m</td>
<td>£61.5m</td>
</tr>
<tr>
<td>Legacies</td>
<td>£61.7m</td>
<td>£51.6m</td>
</tr>
<tr>
<td>Rents</td>
<td>£45.9m</td>
<td>£44.7m</td>
</tr>
<tr>
<td>Admission fees</td>
<td>£28.4m</td>
<td>£26.3m</td>
</tr>
<tr>
<td>Investment income</td>
<td>£25.5m</td>
<td>£26.9m</td>
</tr>
<tr>
<td>Grants and contributions</td>
<td>£17.9m</td>
<td>£19.1m</td>
</tr>
<tr>
<td>Other property income</td>
<td>£13.7m</td>
<td>£11.9m</td>
</tr>
<tr>
<td>Holidays</td>
<td>£12.1m</td>
<td>£11.1m</td>
</tr>
<tr>
<td>Appeals and gifts</td>
<td>£11.5m</td>
<td>£11.0m</td>
</tr>
<tr>
<td>Historic House Hotels</td>
<td>£8.1m</td>
<td>£8.2m</td>
</tr>
<tr>
<td>Other incoming resources*</td>
<td>£22.4m</td>
<td>£0.3m</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td><strong>£591.7m</strong></td>
<td><strong>£522.2m</strong></td>
</tr>
</tbody>
</table>

* Including the proceeds from the buy-out of a long lease amounting to £20.5m.

A very successful year

2016/17 was a very successful year for the National Trust. We exceeded our key financial targets and continued to invest significantly in conservation and visitor facilities. Overall the Trust ends the year in very good health.

We would like to thank our members, supporters, donors, staff and volunteers who helped make 2016/17 such a success.

A full commentary on the financial results for 2016/17 is given in the Annual Report. This is available online at [www.nationaltrust.org.uk/features/annual-reports](http://www.nationaltrust.org.uk/features/annual-reports).

Alternative formats are available on request from annualreport@nationaltrust.org.uk or telephone 01793 817663.
How we spent our money

<table>
<thead>
<tr>
<th></th>
<th>2016/17</th>
<th>2015/16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property operating costs</td>
<td>£255.6m</td>
<td>£245.2m</td>
</tr>
<tr>
<td>Expenditure on property projects</td>
<td>£139.3m</td>
<td>£120.9m</td>
</tr>
<tr>
<td>Enterprise costs</td>
<td>£53.8m</td>
<td>£53.8m</td>
</tr>
<tr>
<td>Internal consultancy</td>
<td>£46.2m</td>
<td>£43.9m</td>
</tr>
<tr>
<td>Membership</td>
<td>£45.6m</td>
<td>£44.9m</td>
</tr>
<tr>
<td>Acquisitions*</td>
<td>£10.0m</td>
<td>£16.8m</td>
</tr>
<tr>
<td>Historic House Hotels operating costs</td>
<td>£8.1m</td>
<td>£8.0m</td>
</tr>
<tr>
<td>Investment management fees</td>
<td>£5.5m</td>
<td>£3.9m</td>
</tr>
<tr>
<td>Fundraising costs</td>
<td>£3.3m</td>
<td>£3.2m</td>
</tr>
<tr>
<td><strong>Total expenditure</strong></td>
<td><strong>£567.4m</strong></td>
<td><strong>£540.6m</strong></td>
</tr>
</tbody>
</table>

* Among the more financially significant acquisitions in the year were: Powis Castle Miniatures (£2.1m), Trevoze Head (£3.5m) and Thornethwaite (£1.0m).

Overall movement in funds

<table>
<thead>
<tr>
<th></th>
<th>2016/17</th>
<th>2015/16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net income/(expenditure)</strong>*</td>
<td><strong>£24.3m</strong></td>
<td>(£18.4m)</td>
</tr>
<tr>
<td>Net gains/(losses) on investment assets</td>
<td>£190.3m</td>
<td>(£44.8m)</td>
</tr>
<tr>
<td>Actuarial (loss)/gain on defined benefit pension</td>
<td>(£94.8m)</td>
<td>£38.6m</td>
</tr>
<tr>
<td><strong>Overall movement in funds</strong></td>
<td><strong>£119.8m</strong></td>
<td>(£24.6m)</td>
</tr>
</tbody>
</table>

Our financial statements show a net income position of £24.4m (2016: net expenditure of £18.4m). Both of these figures are reported before the benefit of applying the Trust’s total return investment policy.**

* Adjusting for the Trust’s total return policy the Trust made a surplus, before investment gains and pensions of £52.6m (2016: £7.4m). This allowed us to distribute an additional £28.3m (2016: £25.8m) to properties.

** Our investment portfolio produced investment gains of £190.3m (2016: £44.8m investment loss). We have a long-standing arrangement with the Charity Commission (further details of which are given in the investments note to the financial statements) permitting us to make available part of the undistributed capital growth, along with the income arising on our investments, to properties. This important facility helped us to maintain a high level of conservation project work.
Members’ resolution about the A303 at Stonehenge

The resolution
At the beginning of this year the Government’s agency, Highways England, unveiled its plan to upgrade the A303 to an ‘expressway’ with a short, 2.9km (1.8-mile) tunnel through the 5.4km (3.4-mile) wide Stonehenge World Heritage Site (WHS). If the plan were to go ahead an entirely new dual carriageway, deep cuttings, and tunnel entrances would be introduced on a brutal scale into this country’s premier archaeological landscape. The expanded road would draw significantly more traffic into the WHS and the new alignment would blight currently tranquil areas with noise and light pollution. Flyover junctions would intrude on the setting of the WHS at both its eastern and western boundaries. The road scheme threatens permanent loss and damage to archaeology including at Blick Mead, a newly discovered and uniquely significant Mesolithic site.

Despite its reservations, for example, about the location of the western tunnel portals and wildlife, the National Trust supports the road scheme in principle, seeing advantages in improvements to the heart of the WHS. There are, however, widespread objections to the scheme from leading conservation bodies, numerous archaeologists with unparalleled expertise in the Stonehenge landscape and thousands of petitioners from all over the world.

The UK branch of the International Council on Monuments and Sites, UNESCO’s advisers on UK World Heritage Sites, has objected to the A303 proposals in the strongest terms: ‘To suggest that this damage can be mitigated by benefits brought by the tunnel to the centre of the WHS, is to fundamentally misunderstand the commitments made to sustain OUV [Outstanding Universal Value] at the time of inscription of the property on the World Heritage List.’ UNESCO now echoes this concern and suggests that its World Heritage Committee should urge the UK Government to consider a southern bypass for the A303 or ‘longer tunnel options to remove dual carriageway cuttings from the property.’

We invite members to call upon the National Trust to undertake all of the following:

- to reaffirm, in relation to the WHS at Stonehenge, its founding purpose to protect special places and promote access to them;
- to respect World Heritage Convention obligations, and the requirements of planning policy and the WHS Management Plan for the protection of the whole WHS and its setting and argue for these obligations and requirements to be met;
- to acknowledge that to place only part of the A303 at Stonehenge in a tunnel to remove traffic blight from the centre of the WHS would damage other parts of the WHS for ever;
- to concur with other conservation and environmental bodies and insist, should the Government consider A303 road widening to be necessary, that any road tunnel and/or engineering should cause no further damage to the 10 square miles of archaeological landscape of the WHS, designated as of outstanding universal value to mankind and acknowledged by UNESCO to be a ‘landscape without parallel’; and
- to work with others to seek solutions to A303 part-time congestion and associated rat-running at weekends and holiday times that do not involve damaging the WHS or its setting.

Supporting statement
The Government is promoting the 2.9km tunnel and new highway for its affordability, deliverability and value for money. Are these criteria relevant to the National Trust? We suggest not.

The Stonehenge road scheme, however well-designed, would be clearly visible and audible from National Trust land. Four-lane highways would emerge from twin-bored tunnels: the eastern portals beside a Bronze Age barrow cemetery, close to the ancient Avenue’s route from Stonehenge to the River Avon and Blick Mead Mesolithic site, the western portals beside Normanton Down barrow cemetery.

Although ICOMOS-UK approved in principle the idea of a tunnel, this was on the conditions that:

- ‘All options for constructing a bypass located outside the WHS have been adequately considered via a robust and consistent methodology, and an informed consultation process;
- ‘The tunnel is long enough to ensure that its tunnel portals, associated approach roads and cuttings do not impact in any way on the WHS or its setting;
- ‘That construction impacts arising from a tunnel solution do not have a permanent adverse impact on the attributes of Outstanding Universal Value (OUV);
- ‘All necessary Heritage Impact Assessments (HIAs) have been undertaken independently undertaken (sic) on the basis of a clear understanding of the attributes of OUV.’

A RSPB Stone Curlew reserve lies in currently tranquil WHS restored grassland south of the A303. Construction and noise impacts of the new expressway would inhibit nesting. The RSPB has objected to the scheme.

Key aims for widening the A303 are to save journey times and trigger economic and housing growth in the South West. The available evidence from Highways England, reviewed in CPRE’s report, The end of the road?
Challenging the road-building consensus (March 2017) shows that road widening induces more traffic within a few years, placing greater pressure on local roads. It finds little evidence of economic benefit.

As a key stakeholder and landowner in the WHS, the National Trust supports the vision of the WHS Management Plan, which states:

‘We will work together to care for and safeguard this special area and provide a tranquil, rural and ecologically diverse setting for it and its archaeology. This will allow present and future generations to explore and enjoy the monuments and their landscape setting more fully...’

We fear the reputation of the National Trust is compromised by its promotion of and support for a short tunnel at Stonehenge in direct conflict with WHS planning guidance and policies and Article 4 of the World Heritage Convention:

‘Each State Party to this Convention recognizes that the duty of ensuring the identification, protection, conservation, presentation and transmission to future generations of the cultural and natural heritage [of WHSs] situated on its territory, belongs primarily to that State. It will do all it can to this end, to the utmost of its own resources and, where appropriate, with any international assistance and co-operation, in particular, financial, artistic, scientific and technical, which it may be able to obtain.’

Five of our members, Tom Holland, John Adams, Kate Fielden, David Wilson and Christopher Gillham, have proposed this resolution, which was signed by the required 50 members.

The Board of Trustees’ response is shown below.

**Board of Trustees’ response**

Stonehenge is one of the world’s best-known prehistoric monuments and is situated within a rich archaeological landscape. The National Trust has been an owner, guardian and champion of this landscape for almost 90 years. We take our role extremely seriously.

The existing A303 severs and blights the World Heritage Site (WHS), impacting over 50 monuments. It severely harms the international significance of the site and undermines our ability to share this special place in its entirety. Along with our partners at Historic England, English Heritage Trust and Wiltshire Council, we are very clear that the current situation cannot continue.

For over 30 years there have been failed attempts to remove the road. Now the Government proposes to make the road a dual carriageway, but through persistent pressure we have helped secure an unprecedented commitment to mitigate the scheme by constructing a fully bored tunnel at a cost of £1.4 billion. This offers a significant opportunity to realise the kind of environmental benefits we are now seeing at Hindhead on the A3. There we argued successfully for the integration of a major road tunnel into a sensitive landscape.

The current scheme is at an early phase, with much of the detailed design work still to be done. Our assessment work, which has been endorsed by international oversight bodies and independent advisors, indicates that a tunnel of at least 2.9km, if well located and designed, would provide an overall benefit to the WHS. It would enable wildlife to flourish, the monuments to be protected and people to explore and experience this internationally important place.

Our response to the recent public consultation sets out where we think improvements still need to be made. We will only fully support a scheme when we are convinced it is designed well and will be of overall benefit to the World Heritage Site.

We share members’ passion for this place and many aspects of this resolution are already reflected in our current approach, driven as it is by our core purpose and the significance of the WHS.

We accept that there will be some impact where the tunnel entrances are located and where new dual carriageway is constructed. However, we believe that with the correct design and mitigation these can be minimised.

Even if the Government was willing to commit a further £600 million for a longer tunnel, this may not be the best answer. The WHS boundaries do not reflect the full extent of archaeology in the wider landscape or the sensitive natural environment. A longer tunnel could have a negative visual impact on key monuments, impact other sites including the newly discovered Blick Mead, and two Special Areas of Conservation. It would also have a greater impact on local communities.

Our view, therefore, remains that the focus should not be on tunnel length but rather on finding the best location for the new infrastructure, an approach supported by Historic England, English Heritage Trust and leading archaeologists.

As the project progresses to detailed design we will continue to ensure we test independently any Highways England plans using the International Council on Monuments and Sites’ methodology for assessing positive and negative impacts, an approach endorsed by the World Heritage Centre.

The Board recommends that members vote against this resolution.

See page 20 for information about how you can vote on this resolution.
Members’ resolution for a cessation of trail hunting, exempt hunting and hound exercise

The resolution
That the Members agree that the National Trust will not permit trail hunting, exempt hunting and hound exercise on their land, to prevent potential illegal activity in breach of The Hunting Act 2004 and The Protection of Badgers Act 1992 and to prevent damage to other flora and fauna by hunts, their hounds, and their followers.

Supporting statement
Since hunting with dogs became illegal in 2005, the National Trust has issued licences for ‘trail hunting’ in which, allegedly, an artificial trail is laid for the hunt to follow.

The supporters of this resolution however believe that enough evidence is now available to show that illegal hunting is taking place on National Trust land on a regular basis.

We believe this is leading to regular wildlife crime as well as damage to important flora and fauna. We believe that those being issued ‘trail hunting’ licences are severely damaging the Trust’s reputation, and that existing guidelines, bylaws and enforcement practices are having no impact. The policy of issuing ‘trail hunting’ licences should, therefore, be stopped immediately.

Trail Hunting
Increasing evidence is now available which strongly leads to the conclusion that ‘trail hunting’ is simply a false alibi for the hunting of foxes, deer, mink and hares with dogs, all of which take place on National Trust land. ‘Trail hunting’ should not be confused with drag hunting, which is a genuine sport in which artificial trails are followed.

A 2015 report, ‘Trail of Lies’, along with further research by other organisations, have drawn on 4,000+ field reports covering the majority of the hunts in England and Wales since The Hunting Act 2004 was enacted. The hunt monitors providing the reports believed they may have witnessed a genuine ‘trail hunting’ event, rather than a fake one, in a mere 0.04% of cases.

Furthermore, on occasions where fox hunts have been brought before courts of law, the claim of the defendants to be ‘trail hunting’ was dismissed. The now comprehensive evidence that many, or all, hunts are hunting illegally, means that National Trust land is being regularly used for illegal, widely opposed and cruel activity.

Conservation
The National Trust recently announced plans to ‘return to its roots’ and do more to protect wildlife on its land. We do not believe that allowing foxes, deer, mink and hares to be chased and killed on National Trust land is compatible with these plans.

Damning footage taken by the League Against Cruel Sports this year and shown to the National Trust management not only showed a stag hunt taking place on Trust land, but also showed horse riders, hounds and quad bikes – including one rider carrying a weapon – riding roughshod over an important conservation area. No action has been taken in this case in regards to either the hunting or the damage to flora and fauna.

We believe that illegal hunting, animal cruelty and damage to the land that the National Trust was set up to protect is taking place on a regular basis. Existing National Trust guidelines and bylaws are clearly not adequate to prevent this. We believe the only way to protect the National Trust’s land, integrity and reputation is to stop issuing licences for trail hunting.

We urge you to support this resolution with a specified vote to ensure that the will of the members is listened to. Thank you.

Five of our members, Helen Beynon, Ivor Annetts, Christine Lee, Alice Fisher and Sally Heesom, have proposed this resolution, which was signed by the required 50 members.

The Board of Trustees’ response is shown below.

Board of Trustees’ response
The Hunting Act 2004 made hunting wild animals with dogs illegal and it is banned on all public and privately-owned land in England and Wales. National Trust land is no exception.

One of our core purposes is to promote and provide access to our land for the widest spectrum of users. To enable that, we license a huge range of activities, from running and mountain biking to festivals and food markets. One of those activities is trail hunting, which involves laying a scent for riders, followers on foot and a pack of trained hounds to follow, effectively simulating a traditional hunt but without foxes being deliberately chased or killed.

We monitor activities that we have licensed, to ensure that they remain compatible with our conservation and access purposes. We will take, and have taken, strong action (including suspension, revoking and refusing to grant further licences) against any licence holders who we judge have breached their licence conditions or the law.
Our assessment of how hunts are performing against their licence conditions includes cross-checking hunt reports to us with those of people who wish to monitor their activities and with the observations of our staff on the ground. There is no current evidence from our properties that trail hunts are any more or less damaging to conservation than many other outdoor pursuits that we license.

In the last five years we have taken action against trail hunts on six occasions. To provide a sense of scale, we issued 79 licences to 67 hunts last year. It is hard therefore to agree that singling this legal activity out for blanket prohibition represents a proportionate response.

We do, however, keep all our licensing processes under regular review, taking account of our experience on the ground and reflecting on the feedback we receive from members and others. In that context we are making some improvements to the way we license trail hunting on our properties. We believe that these changes face directly into the concerns expressed in this motion.

We have considered evidence for how our systems currently operate, including the range of complaints referred to in support of today’s motion. The result is new measures which will provide even greater clarity to trail hunts about the standards we expect and at the same time assure ourselves that our core priorities of public access and conservation are properly protected. The aim is to create a process which results in the best possible version of legal trail hunting.

We will prohibit the use of fox-based scents, which we recognise is a major contributor to the potential for accidental fox chases and yet is not a prerequisite for a fulfilling, legal trail hunt. As those presenting the motion today observe, artificial trails are regularly and successfully used by drag hunts.

We have considered whether the presence of terrier men is appropriate and in our view these are now in practice a redundant element: we will no longer permit their presence.

Our new framework will also examine the track record of each applicant hunt, and establish a consistent charging regime.

We want transparency and for our supporters to be able to choose whether to see or to avoid trail hunting events. We will ask for all specified routes and dates of trail hunts in advance and these will be published on a new page on our website. This page will include details of nominees from the hunts who will act as the primary point of contact for any additional enquiries from supporters or the public.

We want to develop a closer working relationship with the National Wildlife Crime Unit, which is ideally placed to handle alleged breaches or complaints. Its staff are the police experts for assessing the seriousness of alleged incidents; we believe it would be wrong for the Trust to adopt this role.

The Board believes that conservation and looking after the special places in our care must always be our top priority when considering what activities to license at our places. But we also believe we should be generous in providing access to the fullest range of supporters and users of Trust land. Our first response should be to look for ways to welcome people, and to work to accommodate users from as broad a range of constituencies as possible.

We believe that our revised process for licensing legal trail hunts will create the conditions for both these core aims to be met.

The Board recommends that members vote against this resolution.

See page 20 for information about how you can vote on this resolution.
Notice of election to the Council

About the Council
The main responsibilities of the Council are to appoint the Trust’s Chair and members of the Board of Trustees (our governing body) and to hold them to account.

In 2015 members supported the reduction in the size of the Council from 52 to 36 members. Consequently the number of election vacancies in 2017 has been reduced to six to achieve the required reduction by the 2018 AGM; after which 18 members will be elected directly by you and 18 will be appointed by organisations which you elect every six years. The Chair is also a member of the Council. Each serves a term of three years, with about a third of the positions being filled each year.

The Council’s annual report is published on page 26 of the Annual Report and Financial Statements. For more information about the Council, and who its members are, visit www.nationaltrust.org.uk/features/the-council

About the election
The National Trust’s constitution requires the Council to hold an election every year, to identify the skills and experience of new members that would best meet its needs over the next two to three years, and to recommend the candidates who best match these needs.

This year the Council is seeking to strengthen regional representation and people with good generalist skills/experience and wisdom. The Council also needs to include people with the qualities to become future members of the Board of Trustees. This year we expect six vacancies. Successful candidates will join the Council for three years from the AGM.

The election process is managed on behalf of the Council by its Nominations Committee. This year’s members were Nichola Johnson (Chair), Peter Bate, Anne Casement and Nick Buckland (independent member).

The job of the Nominations Committee is to recommend to you those candidates who most closely meet the criteria agreed by the Council. The Committee invited the candidates who best matched the criteria for a discussion before deciding which to recommend to you for election.

Two Council members are standing for re-election. Of the 10 meetings held from November 2014 to July 2017, their attendance was as follows: Steve Anderson 10, Bella Mezger 9.

You are invited to vote for up to six candidates in the election.

Candidate profiles are set out on pages 11–19.

The recommendations
The six recommended candidates are: Sarah Green, Steve Anderson, Emma Mee, Inga Grimsey, Christopher Catling and Caroline Kay.

The recommended candidates each met at least one of this year’s criteria and between them achieved the optimal balance of skills that the Council is looking for. In particular, the recommendation includes a majority of candidates who come from areas of the country which currently have little or no representation on the Council. The Committee invites you to support these candidates.

You are, of course, able to vote for whoever you choose.

Ask the candidates
This year we will be trialling a new way of engaging with your election candidates. As members you will have the opportunity to pose questions and the responses will be available on our website before voting closes. See our website for more information www.nationaltrust.org.uk/agm

Voting closes at 11.59pm on Friday 13 October 2017 – see page 20.

Tell us what you think  If you are voting by post, fill in the voting forms on pages 21–24. In addition we’d like to hear your opinion about the principle of making election recommendations, so please mark a cross (X) in one of the boxes below and include this slip with your voting forms. Detach and send both to: Freepost ERS. You can also give us your feedback on the voting website – see page 20.

Do you find it helpful that the Council’s Nominations Committee makes election recommendations?

☐ Yes  ☐ No  ☐ Don’t mind

If you wish to add any comments please note them here:


10 AGM: YOUR CHANCE TO VOTE
Your election candidates

More information about all the candidates is available online at www.nationaltrust.org.uk/agm

Sarah Green Northumberland

As CBI Director of Regions, I helped organisations navigate the dynamic political and economic context, and wish to support the National Trust managing stakeholders and developing strategic partnerships to maximise its impact and influence. Having worked and volunteered in the public, private and ‘not for profit’ sector I have experience of developing partnerships ensuring sustainable economic growth.

As a passionate Northerner, I wish to represent the unique strengths and challenges of the North within the National Trust Council. I work with business, government and civic stakeholders influencing Northern Powerhouse policy.

With rural communities facing dramatic changes post Brexit, I am embarking on a PhD, researching the social contribution of rural communities, including food security, environmental management and bio-diversity – issues of direct relevance to the National Trust’s tenants, SME supply chain and communities.

I live adjacent to National Trust coastline in Craster, Northumberland and over the past 6 years my children have enjoyed the diverse experiences that membership brings. As part of the Council, my aspiration is that more people benefit from these inspirational opportunities.

What does the National Trust mean to you? The National Trust (NT) is an incredible movement, uniquely placed to protect and develop special places that form part of our national identity. Its work inspires present and future generations.

Why do you want to join the Council? To ensure during political and economic uncertainty, NT is perceived as relevant and influential by policymakers, volunteers and members; supporting the government’s desire to create sustainable ‘growth for all’.

What knowledge, skills and experience would you bring? I have significant stakeholder management experience and strong regional networks, particularly in North. My PhD offers insight into rural communities and the role NT plays in enabling their success.

What current issues would you like to see the Trust engaging in? Working with tenants and SME supply chain to innovate and develop new products/services that enhance the visitor experience, support environmental sustainability and strengthen the viability of communities.

Steve Anderson West Midlands

I have volunteered for the Trust for approaching 25 years and been an elected member of Council for one term. My volunteer experience includes governance roles, habitat conservation and building restoration.

I have engaged with Council in my first term contributing to the governance review and nomination committee strands as well as maintaining a 100% attendance record.

Based in south Staffordshire I offer an otherwise under-represented regional perspective. I have a professional background in public service; I completed thirty years service as a police officer retiring as a Chief Superintendent having served in some of the most complex and challenging parts of the West Midlands. Most recently, I have worked as a criminal justice consultant and for Citizens Advice.

I have excellent governance credentials through my roles as a member of a local Trust advisory group and board roles with the Campaign to Protect Rural England and Advice Services Alliance.

I am passionate about the countryside and enjoy long distance walking and horse riding amongst my pastimes.

What does the National Trust mean to you? When at its best, the Trust blends what started life as a campaigning organisation with a social conscience, with what is now a household brand with an excellent conservation pedigree.

Why do you want to join the Council? My first term on Council has been largely consumed by a protracted governance review. I now want to use my time to actually help influence the organisation’s direction of travel.

What knowledge, skills and experience would you bring? I am experienced operating at board level. I have a long association as a Trust volunteer and understand the complexities of engaging with a wide range of audiences.

What current issues would you like to see the Trust engaging in? The debate about farming and countryside subsidies post Brexit. What it means to be a great landlord. How to reach a wider audience. Achieving a balance between access and conservation.
Virginia Llado-Buisan  Oxford

I am a conservator by vocation and enjoy looking after our heritage. I am fascinated by the remains of our past and the natural world, having focused on museum and library collections professionally. I do have a passion for historic buildings and natural sites, so when I visit National Trust sites the result is a good endorphin release, a wonderful memory, and having learnt a few new things about the world around us. I have worked with National Trust collaboratively on the Sheldon Tapestry Maps Conservation project, which I manage for Bodleian Libraries. This was a fantastic opportunity to have insider’s experience of the Trust’s mission and high standards. I believe in the benefits of volunteering, as a giving experience and as a way for institutions to achieve their goals involving communities. I set up two successful volunteer programmes (National Maritime Museum, Greenwich, and Bodleian Libraries).

Raymond Williams  Buckinghamshire

I love the National Trust, its members and what it stands for. I have visited and enjoyed the plethora of Stately Homes and Areas of Natural Beauty all over The Nation. I have extensive Business Experience and as a Volunteer, Managing Director for 30 years in leading companies. Winner of The National Marketing Award – For an Outstanding Achievement in British Marketing. Awarded the Government Certificate for Excellence for Business Advisory work. Certificate in Environmental Studies.

Educated at the Universities of Harvard, Lancaster, Brunel with MA MPhil MBA Degrees. Serviced as a Volunteer Member on The General Council of LPGITA (Oil), COLA (Leisure) and Chairman Wycombe 50 Plus Club and Wycombe Sports Centre User Panel. Volunteer Bomber Command Memorial Lincoln.

Leigh McManus  Leicestershire

My career is in customer service and information technology, something that nowadays impinges on all our lives and no less so with the National Trust in its web site, internal administration systems and gift shops. Whilst the National Trust looks back at the history of its buildings and estates we have to design better ways to present that information in a fun and appealing manner to visitors of all ages and cultures and I think that I can contribute to that journey. I am a National Trust member and I have been visiting National Trust places since 1977 when I went to the Lake District on honeymoon with my wife. I have lived in Leicester, in the Midlands all my life and feel that I can bring a different perspective to the Council from that of councillors who live in the south of England. I also have good communication skills which will help the Council and not just talking and explaining but listening as well.

It is all about nurturing and protecting the world we live in, and I would be honoured to help NT in whatever way I can.

What does the National Trust mean to you? It is an open window to our past, an opportunity to learn and to give back.

Why do you want to join the Council? To volunteer my expertise as a preservation professional and to work collaboratively with others who care to achieve the Trust’s mission.

What knowledge, skills and experience would you bring? My expertise in the preservation of physical collections and building sites, volunteering programmes, project management and fundraising.

What current issues would you like to see the Trust engaging in? To establish collaborations with experts/institutions in various fields, for example Energy Engineering and Biology, in order to tackle the issue of reduced resources to maintain and improve service.

I can bring successful experience and enthusiasm to the National Trust and serve you well.

What does the National Trust mean to you? The National Trust is a precious jewel protecting our great heritage. This heritage is worth conserving for future generations. I wish to play my part.

Why do you want to join the Council? Some 30 years as a Volunteer in the Community. The National Trust will be my main priority in the next 3 years.


What current issues would you like to see the Trust engaging in? Fundraising, Investment Priorities and Strategic Planning are some of the key Objectives where I can play a positive role. I am a good Communicator and Team Player.

What does the National Trust mean to you? The National Trust means that we will be preserving our heritage of public spaces and historic houses not just for our children but for all future generations.

Why do you want to join the Council? I feel that I can make a positive contribution towards the good management of the National Trust for both tenants and visitors alike.

What knowledge, skills and experience would you bring? I have a broad range of skills from my career as an Operations Director and can quickly assimilate information and rank the significance whether it is technical or otherwise.

What current issues would you like to see the Trust engaging in? I would like to see the Trust engaging in Brexit, especially where it affects tenant farmer EU subsidies, increasing the availability of rural Broadband and land management training and Apprenticeships.
Guy Trehane  Dorset

The Trust oversees 230,000 hectares in the largest tenanted estate in Britain. It recognises that delivering the key objectives for our natural environment requires strong partnerships with those who rent and manage this priceless national treasure in their muddy boots. There are often heartfelt calls in the rural community for the Trust to provide better engagement and communication with farming tenants and others who manage our living countryside. I am a ‘hands on’ dairy farmer. For over ten years I have given practical and strategic advice to the Trust as a specialist volunteer and on the Land Use, Access and Rural Enterprise Panels. My volunteer experience has given me wide and deep exposure to the Trust. I am privileged to have visited and advised properties in every region of the Trust. I am unwavering in my passion for the Trust and believe that I am well equipped to help Council understand farming and rural issues at a time of challenging changes.


What does the National Trust mean to you? For me it means a legacy for the nation in trust for everyone for ever.

Why do you want to join the Council? I wish to broaden my volunteering contribution to the Trust.

What knowledge, skills and experience would you bring? I have wide experience in as an elected representative with agricultural organisations, as a trustee of rural charities and as a non-executive director of a national plc. I also have time to open my garden for the National Garden Scheme.

What current issues would you like to see the Trust engaging in?
To work more closely with stakeholders in the rural estate to meet the challenges of leaving the EU.

Emma Mee  Cambridge

I have spent the last 12 years working on sustainability issues with business, government and leading experts. I have delved into the complex policies of energy and climate change, helped companies understand the value of natural resources and promoted sustainable ventures. The National Trust, as a large and diverse organisation, faces the same critical challenges as many but it has a clear vision, and I already see it as a great success. Changes in the Trust over the last 20 years have seen it evolve and modernise enormously. It now offers us so much – both nationally through the preservation and conservation of our landmarks, and personally, by becoming a destination for families, a place to escape to, and space to roam. I have two young children, and am as keen on playing with sticks and cake in the cafés as I am of the glorious architecture. I see the Trust as something to serve all generations, over long term and short, and want to help it to rise to the new challenges ahead.

What does the National Trust mean to you? A safe place. Where the country’s valuable assets are protected and preserved, and a place to relax, where it is safe to walk and for our children to roam.

Why do you want to join the Council? I want to provide new ideas and support the current modernisation. As a younger candidate, I want to ensure the legacy can continue and help drive the Trust ever forward.

What knowledge, skills and experience would you bring? Experience of the challenges of sustainability issues, but also practical understanding of events management, social engagement, marketing and communication skills.

What current issues would you like to see the Trust engaging in?
The Trust is going in the right direction in my view, but could also go further with conservation efforts such as re-wilding and re-forestation, and the demonstration of sustainable technologies.

Michael Tavener  West Midlands

The presence of the National Trust is a common thread throughout England, Wales and Northern Ireland, providing a rich source of edifying experiences for its visitors.

As a Chartered Secretary with 10 years’ multi-sector experience, I can provide independent and objective governance insight coupled with a pragmatic and strategic approach. While cognisant of the Council’s role in ‘calling to account’ the Board of Trustees, I believe that it is important to foster a robust but supportive relationship for the benefit of the Trust. I am keen to play my part in ensuring that the National Trust can continue to provide effective and progressive stewardship of many rich historical and natural resources.

My membership of the National Trust was initially through my childhood family and has transitioned to personal membership in my adult years. Now a father myself, I would like to volunteer my professional skills and experiences to the Trust, to safeguard this vital institution and the ideals that it stands for, for my son and future generations.

What does the National Trust mean to you? ‘Providing for the common human needs: Quiet, Air, Exercise, The sight of sky and of things growing.’ Octavia Hill, National Trust founder.

Why do you want to join the Council? I strongly believe in the good work and ethos of the Trust and wish to see it be a continuing success in the future.

What knowledge, skills and experience would you bring? Experience with and an understanding of a variety of governance models. Independent and impartial judgement. Operational and strategic thinker. Open to providing and receiving constructive challenge.

What current issues would you like to see the Trust engaging in?
I could not more accurately and eloquently describe the medium to long term issues, the Trust faces, as those set out in the National Trust’s Ten Year Plan.
**Elizabeth Staples**  Staffordshire
I have been a member of the National Trust for over 20 years and a member of my local Members Group for much of that time. Since taking early retirement in 2016, I have become a volunteer at Sudbury Hall in Derbyshire and feel that this is a good time to put myself forward as a candidate for the Council as I have the time and also the life skills needed. I have an unusual background from working in the Transport Sector, being self-employed, a former trustee of a local charity and also previous experience from when I was a Cabinet Member at both County and Borough Council’s in Staffordshire. As a Council Member I look forward to being part of the team, who are there to ensure the dynamic strategy the Board has put forward is being implemented and that any risks to the Trust are managed. Not forgetting to keep in mind how the staff, volunteers and of course all the members who make the work of the Trust possible may be effected.

**Inga Grimsey**  Suffolk
I am passionate about built and natural heritage and the Trust’s cause; it enhances and enriches lives. The Trust should continue to deliver this to more diverse communities, both rural and urban. I am a life member of the Trust. I worked for the Trust for nearly 10 years, as Commercial Director, then Operations Director responsible for a third of the Trust’s properties and land. I understand how the Trust functions. As a volunteer, I Chair the Trust’s East of England Regional Advisory Board. I am trustee of four schools and recently chaired the HLF for the East of England. Through these roles, I recognise the importance of heritage in giving, in particular, the young and communities a sense of the value of where they live, our culture and our environment. With substantial experience of effective charity governance, I understand the role of Council holding the Board to account, without getting into detail. I can help the Trust to face its future, as it grows yet remains sustainable in a challenging world.
**Christopher Catling**  
**Wales**

I am a Life Member of the National Trust and I am the Chief Executive of the Royal Commission on the Ancient and Historical Monuments of Wales, based in Aberystwyth. Current projects include working to secure World Heritage Site status for the Welsh Slate Industry, studying the impacts of climate change on Welsh coastal heritage, recording historic places of worship and working with young people to explore aspects of their community history in a project that we call ‘Unloved Heritage’.

My aim in life is to inspire people to engage with the natural and the cultural heritage – this has been a rewarding part of my own life and I want to share that pleasure. I applaud the initiatives that the Trust is taking to engage with people more deeply in the Trust’s conservation work. The Trust has an enviable record of attracting volunteers, and as a member of the Council, I would like to help shape the strategies that will make volunteering as appealing as possible to present and future generations.

**What does the National Trust mean to you?** To me the National Trust uniquely combines stewardship of archaeology, historic buildings, archives, paintings, furniture, gardens, agricultural estates, wildlife, coastal and upland landscapes with exemplary standards in conservation and sustainability.

**Why do you want to join the Council?** To contribute to volunteering and community engagement strategy, to encourage understanding of the Trust’s conservation and farming work and to promote a distinctively Welsh strand within the Trust’s affairs.

**What knowledge, skills and experience would you bring?** The ability to think strategically but realistically; deep conservation knowledge gained through working on numerous consultancy projects for the National Trust, English Heritage and the Heritage Lottery Fund.

**What current issues would you like to see the Trust engaging in?** The opportunities and challenges that will result from Brexit; the critical links between farming and wildlife/landscape conservation; the impacts of climate change; inspiring future generations.

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**Edel Trainor**  
**Northern Ireland**

Last year I volunteered over 200 hours (at weekends) at my local National Trust property Castle Ward, which demonstrates my commitment and passion for the Trust. I studied environmental science, then town and country planning at university which has given me a working knowledge of the natural and built environment.

I worked for Invest NI’s Sustainable Development team, aiding businesses implement Environmental Management Systems, then Planning Service HQ which involved delivering waste management infrastructure across Northern Ireland. On secondment I worked on a project for the Department of Agriculture, mapping land use coverage across Northern Ireland. I am now employed by a local authority as a planning officer delivering planning functions across the borough. I have previously been a branch Trade Union Representative.

Based on my experience in central and local government, dealing with multiple stakeholders to reach balanced decisions, my presence on committees and my awareness of the operations of the Trust in my capacity as a volunteer, I believe that I can be an effective member of the Council in delivering its functions.

**What does the National Trust mean to you?** The National Trust is the protector of our most treasured spaces and places and through its work such places can be enjoyed now and for generations to come.

**Why do you want to join the Council?** I would like to aid the Trust any way I can to continue the important work it does in preserving built and natural heritage, ensuring it is accessible to all.

**What knowledge, skills and experience would you bring?** As a planning officer I operate in a multi stakeholder environment, assessing large volumes of information to reach balanced decisions. As a volunteer I understand the workings of the Trust.

**What current issues would you like to see the Trust engaging in?** Managing the conflicting pressures of increasing visitor numbers while still maintaining and protecting the special places it cares for with sustainable development principles being incorporated into the management approach.
**Stephen Cox** Merseyside

I have been a Life Member of the National Trust since I was 18, a gift from my parents, who also passed the same wonderful gift to my children. My interest in the Trust’s work grew through a childhood spending weekends and holidays visiting Trust properties and walking the Trust’s land. I now do the same with my children and hopefully will continue this with their children.

I am a GP by background and have held NHS Trust/CCG Board member for over 15 years with resultant experience of corporate governance and maintaining standards in public life. I have been an NHS Clinical Chief Executive responsible for a budget of £330m and therefore have experience that may help the Trust in delivering its corporate objectives. I have previously been a nationally elected member of the RCGP and a Trustee.

I wish to offer my candidacy, to support the Trust in protecting its assets for future generations and hopefully to broaden both the assets and the number of people who benefit from them.

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**Bella Mezger** London

I have been a member of Council for almost three years, and would love to spend another term serving the Trust’s members. The Trust serves a vital role, one that I passionately believe makes an incredible difference to lives and communities, and is critical for the future of a healthy, modern Britain.

My background in management consulting and education means that I contribute a strategic and practical voice to the ways in which we move, teach and inspire. I will consistently challenge the Trust to innovate how they do this, and allow everyone, regardless of background, to experience the delight of its places and spaces.

The Trust must adapt to meet current and future needs – I have experience in large-scale change programmes. My expertise in digital culture and multigenerational workforces would contribute to developing its digital capability, and pioneering ways to serve members and build its youth agenda.

I believe that Council’s role is to be a critical friend: to challenge and support. I regularly advocate the Trust’s work by volunteering at events and committees.

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**What does the National Trust mean to you?** The Trust is the guardian of our geographical and historical heritage. It is the vehicle by which people can develop an affinity to our countryside and history through its assets.

**Why do you want to join the Council?** I wish to share my personal and NHS expertise and experience to hopefully serve and preserve the Trust’s legacy.

**What knowledge, skills and experience would you bring?** 15 years NHS Board experience, corporate risk and governance, change management, cost improvement, financial recovery planning, public engagement. My visiting Professor role might enable the Trust to develop academic links.

**What current issues would you like to see the Trust engaging in?** Broadening its appeal in the young and in those over 55 years of age. Reawakening old skills and trades such as coopers and thatchers linked to land and properties.
Georgina Ramkoleea  Surrey

Joining the NT last year has transformed my life; It’s a haven where I take my daughter to run around and escape the screen, a refuge for my Dad recovering from illness and a place to get together a family.

I’m concerned my daughter’s generation won’t be so lucky. Their environment is at serious risk and we are responsible for at least attempting to save what is left. I don’t feel the government is acting fast enough on environmental issues, while climate change and the consequences are happening at an alarming rate.

There is hope in the NT’s 10 year plan, the Greener UK Coalition and the commendable work already achieved in conservation and water management.

I’d like to volunteer to join the NT council to help support their vision to nurse the environment back to health, spread the word and grow support among individuals and big corporations alike.

As a marketing professional I bring experience of working with big brands.

I have done three years of voluntary work with children learning to horseride.

What does the National Trust mean to you?  Hope that there will be sustainable green spaces and habitat for my daughter’s generation to enjoy. A brand with the courage to lead on serious environmental and conservation issues.

Why do you want to join the Council?  I’d like to help grow this force for good, to ensure that the board remains focused and unflagging in delivering its ten year plan in the face of political uncertainty.

What knowledge, skills and experience would you bring?  Deep respect for the environment and future generations. A decade of marketing experience for public sector brands with similar challenges.

What current issues would you like to see the Trust engaging in?  Endorsing alternative energy sources which are affordable and accessible. Environmental education across the national curriculum. Work with NHS to create paths to wellbeing after illness.

Joff Whitten  Suffolk

I have been working in the cultural sector for over 20 years and have significant experience of working alongside the education sector throughout my career. I am a passionate believer that arts, culture, heritage and amazing places are for everyone – no matter what their age, background or interests. I would love to be able to help the Trust to continue doing the good work the organisation does but also to ensure it reacts and changes appropriately with the current trends and tides affecting us all.

I have worked in museums, in amazing open air spaces, in schools and colleges, with books, with communities, with heritage organisations and with those trying to ensure all of these amazing things are open for everyone forever.

I have lived in the East of England for five years – my little family and I call this part of the world home now. I would do my best to be a strong voice for the east on the council, as well as representing other significant issues I am passionate about.

What does the National Trust mean to you?  Places that I love to visit with my family and with my friends run by an organisation that exists to ensure these amazing places remains open to all, for ever!

Why do you want to join the Council?  To use my experience and knowledge to support the Trust to engage with more people from all backgrounds in as many places as possible, especially in the East of England.

What knowledge, skills and experience would you bring?  Creativity, planning, organisational development and resilience, partnership building, education, working with young people, events management, change making, fundraising, working in the open air and enjoyment of the work I do.

What current issues would you like to see the Trust engaging in?  Better engagement with younger people of all backgrounds in roles leading to employment, understanding how more cultural diversity can be encouraged throughout the Trust, especially through creative planning and events.
Caroline Kay Wiltshire

A childhood memory: the ‘omega’ sign at Uffington White Horse, a regular family walk. I joined the Trust in my 20s and have enjoyed visiting historic properties and the outdoors. Volunteering on a conservation holiday on Golden Cap, and later planting a conker at Dyrham with my then 4-year old, made me understand the sense of ownership that hands-on involvement can bring.

My current employment as Chief Executive of Bath Preservation Trust gives me insight into a ‘National Trust in miniature’ with responsibilities for listed buildings and museums and with a conservation ‘cause’ to promote. I can also take a strategic view, demonstrated by a variety of non-executive positions, including my current term on the Regional Advisory Board South West.

I have therefore seen the Trust from many angles (member, volunteer, governance member, ‘user’ and partner). An organisation as big and successful as the Trust must continue to be flexible, look outwards and change; and it needs ‘family friends’ who will help the Board to do so.

What does the National Trust mean to you? A treasure trove of places, and memories about places, which have enriched me and made me wish to ‘pass it on’.

Why do you want to join the Council? A spirit of independent-mindedness, and a listening, outward-facing culture, is needed in what otherwise could become ‘just’ a big successful corporate body. I’d hope to encourage that spirit.

What knowledge, skills and experience would you bring? I bring proven commitment to the NT; 35 years practical professional experience in the cultural sector; and 10 years of close engagement in planning as it relates to heritage campaigning.

What current issues would you like to see the Trust engaging in? Campaigning to retain environmental protections post-Brexit. Engaging positively to respond to the housing crisis without destroying green belt and the historic environment. Seeking meaningful partnerships with like-minded organisations.

Duncan Mackay Berkshire

Career experience: 1978–87 Deputy Secretary of Commons, Open Spaces and Footpaths Preservation Society, acquiring knowledge of Octavia Hill, Robert Hunter and Canon Rawnsley and carried the spirit of their legacy into twentieth century conservation; saving commons from deregistration and spaces from speculative development.

1987–90 Countryside Commission; dedicated the Thames Path, reorganised the Ridgeway (Avebury to Ivinghoe Beacon) and funded land acquisitions for NT Hughenden.

1990–93 Berkshire County Council work managing forestry, archaeology, listed buildings, landscape, PROW, environmental awards and ecology teams. Transferred Ankerwycke Estate to NT.


2000–2007 Director of Countryside Agency’s South East region, working with NT’s regional managers, and lobbied Ministers with Fiona Reynolds to create NT’s Scotney Castle land bridge.


Member of NT for over two decades (except where potential perceived conflict of interest) and volunteered at Attingham Park.

What does the National Trust mean to you? The Trust’s founders have inspired me throughout my conservation career; I love the open space freedom Trust land offers and, in Octavia Hill’s words, its ‘whispers of better things’.

Why do you want to join the Council? To give something of my ‘head, heart and hands’ to an organisation that has been part of my life and I regard as the best land manager in the world.

What knowledge, skills and experience would you bring? Forty years’ experience in all sectors of environmental conservation; deep knowledge of the Trust’s inspirational founders and the skills necessary to support the strategic vision for the Trust’s future.

What current issues would you like to see the Trust engaging in? Nudging the Trust’s unique brand offer to urban greenspaces and the rural-urban fringes of cities, towns and villages in the manner of Octavia Hill and Robert Hunter’s original ideas.
**Grevel Lindop** Manchester

I’ve been a member of the National Trust since childhood. As a keen walker, poet, writer about the countryside, father and grandfather, I’m aware of how immensely the Trust has benefited the UK’s culture and environment. Without its work over the past 120 years Britain would be unrecognisable.

I have a particular interest in the Lake District and have written a standard book on its literary history. I was an adviser on cultural history to the group proposing the Lake District as a UNESCO World Heritage Site.

I understand how charities work: I’ve been a Trustee of The Wordsworth Trust (caring for Dove Cottage in Grasmere), and I’m now a Trustee of an educational charity (both have HRH Prince of Wales as Patron).

Loss of EU farm subsidies, pressures from house building and transport, mean the Trust must more than ever advocate sustainable land use, the spiritual value of landscape, and the importance of lively cultural education. As a writer, speaker, former academic and enthusiast I want to help the Trust meet that challenge.

**Caroline Jarrold** Norfolk

A member of the National Trust for over 30 years, I have visited many of the National Trust’s properties and landscapes around England. I recently stepped down as Chairman of VisitNorwich, the Destination Management Organisation for greater Norwich (a position I held for 10 years). In that role, I worked closely with organisations championing the heritage and landscape of the area. I represented VisitNorwich on the VisitNorfolk Board and worked in close partnership with local authorities, the Broads Authority, private sector and not-for-profit sector. During that period, I was also Chairman of the Norfolk & Norwich Festival which collaborated with local stately homes (including Felbrigg) and landscapes such as the Holkham estate.

My day job is Community Affairs Adviser for Jarrold (a private company dating back 250 years); as part of that role, I run a charitable trust which supports mostly local activities and is part of the Norwich & District Funders’ Forum.

I have a degree in Management Sciences, a good understanding of membership organisations and a reputation as a strong collaborator.

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**What does the National Trust mean to you?** The National Trust is a vital part of the UK’s life and culture, not just preserving but managing, researching and giving a voice to the country’s environment and heritage.

**Why do you want to join the Council?** With the impact of Brexit, pressure on land use, environmental change, and altering public attitudes, the Trust needs new thinking and I believe I can help to offer it.

**What knowledge, skills and experience would you bring?** For some years I volunteered as steward of an 88-acre farm owned by a charity. I’ve been a Trustee of two other charities, and I’ve written extensively on arts and landscape history.

**What current issues would you like to see the Trust engaging in?** The Trust needs to heal its relationships with its members, volunteers, tenants and the public, and to develop appropriate priorities for land use, farming and conservation.

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More information about all the election candidates is available online at [www.nationaltrust.org.uk/agm](http://www.nationaltrust.org.uk/agm)
How to vote

Make sure your vote reaches us by 11.59pm on Friday 13 October 2017

Our voting arrangements are managed independently by Electoral Reform Services. If you need help with voting, or encounter any difficulties with the voting website, please contact their customer services team on 020 8889 9203.

There are two ways to vote:

1. Vote online at: www.ersvotes.com/nt17

Last year over half of our members who voted did so online. It’s easy, quick and greener than by post. If you don’t have a computer at home, try a library or internet café. You will need your membership number in order to access the site – simply type the web address shown above in your internet browser (not a search engine), follow the instructions on the screen.

2. Vote by post and fill in the voting form

Return address
If you prefer to vote by post, the address to send your form to is (no stamp required): Freepost ERS
(The address really is this simple – just two words!)

Voting forms
We have provided two voting forms:
- If there is just one member in your household, please use ‘Voting form 1’.
- If there are two members in your household, you may use ‘Voting form 1’ and ‘Voting form 2’.
- If there are more than two members in your household, please request additional voting forms from the Supporter Services Centre on 0344 800 1895.

Eligibility
- You are eligible to vote in the Council elections if you joined us on or before 3 August 2017.
- You are eligible to vote on the resolutions if you joined us on or before 11 August 2017.
- By voting on the Council elections and/or the resolutions you are affirming that you are eligible to vote.

Please fill in all three sections:

1. Your details (opposite)
Please complete your details as requested. We check all voting returns against our membership records. This helps us to ensure that all votes are valid as part of our voting security arrangements.

2. Vote in the Council elections (opposite)
- Voting in the elections can only be done in advance of the AGM.
- Profiles of all candidates are set out on pages 11–19.
- You can vote for up to six candidates.

3. Vote on the resolutions (overleaf)
If you are planning to join us at the AGM and to vote on the resolutions on the day, please indicate this by following the instructions on the voting form. If you are not coming to the AGM, please complete Section 3 of the voting form.

Any queries?
If you need to check when you joined the National Trust or if you need an extra or replacement voting form, please call the Supporter Services Centre on 0344 800 1895.

Reminder of the Nomination Committee’s election recommendations
The six recommended candidates are: Sarah Green, Steve Anderson, Emma Mee, Inga Grimsey, Christopher Catling and Caroline Kay.
Voting form 1

Vote online by visiting www.ersvotes.com/nt17 and follow the instructions on screen (you will need your membership number), or you can fill in this form to vote by post.

We have provided two voting forms because the majority of member households have more than one member of the National Trust. Only one set of votes per member will be valid.

1. Your details

- First name
- Surname
- Your membership number*
- Your postcode
- Signature

* You can find your membership number here, on the front of your membership card. Or if you need help, call the Supporter Services Centre on 0344 800 1895

2. Vote in the Council elections (six candidates to elect)

Only you can vote in the Council elections (not a proxy). You must cast your vote in advance by voting online or by post – you can't vote in the elections at the AGM. You can vote for up to six candidates from the list below by marking a cross (X) in the box beside their name. Please don't vote for more than six candidates; if you do, your votes won't be counted.

- Sarah Green
- Guy Trehane
- Christopher Catling
- Joff Whitten
- Steve Anderson
- Emma Mee
- Edel Trainor
- Caroline Kay
- Virginia Llado-Buisan
- Michael Tavener
- Stephen Cox
- Duncan Mackay
- Raymond Williams
- Elizabeth Staples
- Bella Mezger
- Grevel Lindop
- Leigh McManus
- Inga Grimsey
- Georgina Ramkoleea
- Caroline Jarrold
3. Vote on the resolutions

☐ If you ARE coming to the AGM and intend to vote in person on the resolutions, please mark a cross (X) in this box and leave the rest of this page blank.

If you are NOT coming to the AGM but intend to vote on the resolutions by appointing someone to vote on your behalf, please choose one of the two options below:

☐ I appoint the chair of the meeting as my proxy; or

☐ I appoint [Name] as my proxy

I appoint my proxy to vote on my behalf at the AGM to be held on Saturday 21 October 2017 and at any adjournment thereof. I instruct my proxy to follow any voting instructions shown as marked below with a cross (X).

If I do not give any instructions, I confirm that my proxy should vote as he/she thinks fit, or may abstain.

I understand that my vote will not be counted if my proxy does not attend the AGM.

☐ For ☐ Against ☐ Abstain Adoption of the Annual Report and Financial Statements for 2016/17

☐ For ☐ Against ☐ Abstain Appointment of the auditor

☐ For ☐ Against ☐ Abstain Members’ resolution about the A303 at Stonehenge

☐ For ☐ Against ☐ Abstain Members’ resolution for a cessation of trail hunting, exempt hunting and hound exercise

Don’t forget, if a second National Trust member in your household wants to vote, they can use the ‘Voting form 2’ opposite. Both voting forms can be posted together.

Fill in the three sections of this voting form, detach it and post it to this address (no stamp required): Freepost ERS

(the address really is this simple – just two words!)

Please make sure your postal or online vote reaches us by 11.59pm on Friday 13 October 2017
Voting form 2

Vote online by visiting www.ersvotes.com/nt17 and follow the instructions on screen (you will need your membership number), or you can fill in this form to vote by post.

We have provided two voting forms because the majority of member households have more than one member of the National Trust. Only one set of votes per member will be valid.

1. Your details

First name ___________________________ Surname ___________________________

Your membership number* ___________________________

Your postcode ___________________________

Signature ___________________________

* You can find your membership number here, on the front of your membership card. Or if you need help, call the Supporter Services Centre on 0344 800 1895

2. Vote in the Council elections (six candidates to elect)

Only you can vote in the Council elections (not a proxy). You must cast your vote in advance by voting online or by post – you can’t vote in the elections at the AGM. You can vote for up to six candidates from the list below by marking a cross (X) in the box beside their name. Please don’t vote for more than six candidates; if you do, your votes won’t be counted.

☐ Sarah Green ☐ Guy Trehane ☐ Christopher Catling ☐ Joff Whitten

☐ Steve Anderson ☐ Emma Mee ☐ Edel Trainor ☐ Caroline Kay

☐ Virginia Llado-Buisan ☐ Michael Tavener ☐ Stephen Cox ☐ Duncan Mackay

☐ Raymond Williams ☐ Elizabeth Staples ☐ Bella Mezger ☐ Grevel Lindop

☐ Leigh McManus ☐ Inga Grimsey ☐ Georgina Ramkoleea ☐ Caroline Jarrold
3. Vote on the resolutions

☐ If you ARE coming to the AGM and intend to vote in person on the resolutions, please mark a cross (X) in this box and leave the rest of this page blank.

If you are NOT coming to the AGM but intend to vote on the resolutions by appointing someone to vote on your behalf, please choose one of the two options below:

☐ I appoint the chair of the meeting as my proxy; or

☐ I appoint ___________________________ as my proxy

I appoint my proxy to vote on my behalf at the AGM to be held on Saturday 21 October 2017 and at any adjournment thereof. I instruct my proxy to follow any voting instructions shown as marked below with a cross (X).

If I do not give any instructions, I confirm that my proxy should vote as he/she thinks fit, or may abstain.

I understand that my vote will not be counted if my proxy does not attend the AGM.

☐ ☐ ☐ Adoption of the Annual Report and Financial Statements for 2016/17

☐ ☐ ☐ Appointment of the auditor

☐ ☐ ☐ Members’ resolution about the A303 at Stonehenge

☐ ☐ ☐ Members’ resolution for a cessation of trail hunting, exempt hunting and hound exercise

This is the voting form for any second National Trust member in your household. Both voting forms can be posted together.

Fill in the three sections of this voting form, detach it and post it to this address (no stamp required): Freepost ERS

Please make sure your postal or online vote reaches us by 11.59pm on Friday 13 October 2017